
Briefing - Council NOTES

Date: Tuesday 4 September 2023
Time: 9.30 am
Venue: Council Chambers, Civic Offices,
53 Hereford Street, Christchurch

2. LTP 2024-34 - Joint Development Briefing

A Council Briefing, Seminar or Workshop Recommendation

Cllr Pauline Cotter; Cllr James Gough; Cllr Victoria Henstock; Cllr Tim Scandrett; Cllr Kelly Barber; Cllr McClellan; Cllr Keown; Cllr Yani Johanson; Cllr Mark Peters; Cllr Tyrone Fields; Cllr Melanie Coker; Cllr Sam MacDonald

Online: Cllr Andrei Moore, Cllr Celeste Donovan, Cllr Tyla Harrison Hunt

Chair: Mayor Phil Mauger

Principal Advisor: Dawn Baxendale

Introduction

CE Dawn Baxendale provides an introduction noting that:

- We've got two fundamental elements that we're concentrating on today.
 - Feedback on our pre engagement work
 - An update at a point in time in the development of the capital programme, remembering we've already reviewed in the first session in terms of the unconstrained position. We've now been working through in light of the infrastructure strategy principles and redefining the capital programme in light of those challenges. It's not the end of the journey and we are about halfway through.

Early Engagement: What matters most campaign

Presenters: Katy McRae, Head of Communications & engagement; Aimee Martin, Research Analyst; Tessa Zant, Manger Engagement

Presentation

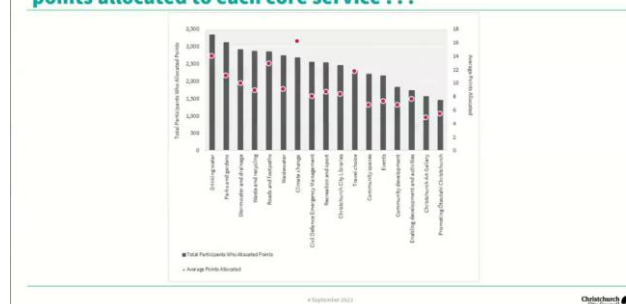
The presenters talk through the Early Engagement Campaign, using a powerpoint presentation with key findings. The following topics were presented.

- The rationale ...
- The campaign: 'What Matters Most'
- Bringing the campaign to life: our avatars
- Results are in...
- The demographics...
 - Note: Benchmarks had been set; they were exceeded. However, the figures presented were only based upon those who provided demos. They believe they achieved better.
- What we heard... the five services that matter the most
 - Note: only online/paper exercise
- Mean, median, min and max scores for each core services
 - Shows someone's nice to have is a someone else's must have
- Total participants who allocated points, along with average points allocated to each core service.
 - This slide was revisited during questions
- Local variations
- What matters most to young people
- What matters most to Māori
- What matters most to Pacific Peoples
- What matters most to participants to Asian ethnicity
- What matters most to people with disabilities
- What matters most to residents who live in the East
- What matters most to residents in Banks Peninsula
- What matters most to Councillors

Open for questions

Cllr Tim Scandrett: The graph that you showed us and the climate change, when you said that's a small number of people put a lot of tokens in there. So when as Elected Members, we're looking at feedback from our communities, they're kind of a bit, it's a bit skewed, isn't it? So, so whether it was roads or could be libraries, whatever, that's really important to a small number of people and the long term plan, we've got to look at, and our residents would be expecting us to look at the issue that is affecting the majority of the people.

Total participants who allocated points, along with average points allocated to each core service ...



Answer: So I guess one thing to take with that graph is, every service got at least 1500 people allocating some points to it. So that's a pretty decent chunk of the 4000, even for the one down the end there, which is promoting Ōtautahi Christchurch. But, as you move back, more and more of those respondents have put tokens in. I guess it's important to think about it in terms of how relative they are to each other as well. So we put this in here because climate change has come out with the highest average score, but generally it receives slightly points from slightly less people

than some of those other services to the left of it on that graph. But it has a very high average score because they allocated so many points to it, where they did allocate points.

So what it's showing you is that even though not as many people have allocated points to it, those who have see it is a significant priority, whereas on waste and recycling there you can see that a lot of people have allocated at points, but generally they've allocated it less points than some of those other services, because that dot is further down the graph. It's all relative in terms of how you think it compared to the other services and it's just something to be aware of in terms of. this is how people have allocated those.

CE Dawn Baxendale: Just to add to that, this isn't a referendum. This one of the tools, Councillor Scandrett that you will put into your head as you move through your debates in the next few months. It's not the be all and end all, but it's a an important part of the jigsaw puzzle.

Answer: The one other thing I'd like to mention on that one is that we have took these core services from activity management plans. We based them on ones that were the most resident facing with the exception of climate change because there isn't a specific activity management plan for that. However, it is woven through every one of our activity management plans. It was very difficult to indicate that within the short amount of characters that we had as part of this one to sort of like signal that which is why we had to pull it out and itemise it separately. But to Dawn's point, this is just one input into your decision making. You also have residence surveys, and there's a lot of other information available to you.

Cllr Tim Scandrett: Because it's interesting to look at because say for instance Cashmere, and I'll assume Heathcote as well, where we've had so many issues with flooding and I would have thought that climate change with the hills and the fire, etcetera, it would have higher But there's it's obviously not.

Answer: It was the number one that came out for Cashmere. So in the report is a breakdown by ward, which has your top five and your bottom 5 for each ward.

Answer: The report has a lot more substantial information. If you have a spare sort of like, you know, half lifetime, and you'd like to read like 70 something pages.

Cllr Aaron Keown: I'm just trying to work out mathematically how the participants goes against the average. Because with you've got an anomaly there, obviously, that climate change is off the charts. But, it had the lowest number of participants, but gets the highest average. How does that mathematically work? Because isn't it just all tokens and then you count up the tokens?

Answer: No, no, this was the online and hard copy rather than the tokens themselves for clarity. But it's also not the lowest on participants either.

Answer: Not by a long way.

Cllr Aaron Keown: So then that leads me to the other then... This was self selecting, isn't it? So if someone was particularly interested in an item like roads and footpaths or climate change, you could e-mail a whole lot of people that might be very interested and then they would all go 'Oh yeah, how I'll do that, and forget drinking water, don't need any of that climate change' and just hit, hit, hit. So it could be skewed? Because this is not a survey.

Answer: It could be and I mean, even a survey can be skewed, but,

Cllr Aaron Keown: Its hard to skew a survey, if you do a few thousand people...Are you saying its easy to skew surveys?

Answer: It's easy...

Answer: Anything other than a focus group of with a representative sample... And that's sort of like the benchmark and that's market research, which is this is not. This is engagement.

Cllr Aaron Keown: I thought that was what surveys are. You ring 4000 people, they give you all the answers.

Answer: But then what you'd be wanting is that representative sample and that's where it comes in. Otherwise, you could potentially just be ringing a whole lot of people with similar views. So you're really looking for that, that diverse demographic that represents Christchurch as a city.

Answer: And that's what you've got through this. So if you look at the demographics, there is a good spread across all ages, ethnicities, areas of the city. It's not all focused in one area or another. And you can see it reflected in the results up there as well. That there has been a diverse range of people, in-putting into this so. I don't think that it has been skewed and you can see it in the results.

Answer: So nothing is perfect, but we have done our very best to get a diverse range of voices as part of this engagement.

Cllr Aaron Keown: Because it was interesting, the one the elected members. how out of touch they were with the people that participated in this.

Answer: Only on a few.

Answer: Climate change item also speaks to, we still have fractions of the community where it isn't a priority for them, but all we know that. We come across them every day, and it's just not a priority because they've got other things going on in their life. It's going to be one of those chalk and cheese.

Answer: And yes, it was high in here, but so were some other things like stormwater and land drainage and roads and footpaths and some of that... Climate change was a priority, but if you look at some of the other things around it that were also a priority, it speaks to why that may have come out as high as it did, particularly the storm water and land drainage side and the fact that it was such a priority for Banks Peninsula and some of the stuff that they have been through in the last few years, so. You have to take it and look at everything around it as well to get that full picture. It's not just climate change came out with an average, it's, here's climate change, and here's what happened around it in terms of those other core services and the story that it's telling.

Cllr Victoria Henstock: Just carrying on with some of that climate change results on, help me understand that and so far as it relates to Burwood and Coastal Wards where it wasn't a high priority, that sort of jumps out at me and what was our sample size for those particular areas because I'm really struggling to reconcile.

Answer: Yeah, we were a little surprised. So it's it is a high priority. It's just not the highest priority. It came in at #2 I think for both of those wards, but it was roads and footpaths came in above it so essentially. If you think about what we've heard through the annual plans recently around, "we feel like we're missing out in terms of our basic infrastructure" that sits alongside that and it's that consistent message that we're hearing from them. So it was a priority. It just wasn't the highest priority where it was for the other wards across the city.

Cllr Victoria Henstock: What were the numbers for those wards, respectively.

Answer: And drainage also came up very highly for that board, again reflecting their needs.

...

Answer: I think it speaks a little bit as well to the exercise itself. Remembering people had 100 points, so within that they might have allocated it a little bit to all 17, or just to their top five. So it was a prioritisation exercise, so something could still be very important, but they just gave at least points than Something else which was more important.

Answer: So for the board in total, there was 739 participants. For Burwood, there was 223. For coastal, there was 311, and for Lynnwood there was 205.

Answer: Those are quite good numbers for us. At any one engagement, we might struggle to reach those numbers.

Answer: If you compare them to the last Annual Plan they are a lot higher.

Cllr Tyla Harrison-Hunt: I've just got a quick question that around that report and where is the report that was talked about?

Answer: I think it's been uploaded to the BigTinCan, hasn't it?

Answer: It may not have been yet.

Answer: If it isn't, it's definitely on its way to you.

Presentation

The presentation continues to go over the Quick Polls. Noting that people didn't have to provide demographic information for this. So it does make it a little less robust, but it does give a kind of like a flavour of where people were sitting.

The following quick polls were briefly reviewed;

- What should be our main focus for the LTP?
- In our transport network, what needs the most investment?
- Do you think we are doing enough to make the central city a great place to live and do business?
- What types of parks and gardens matter most you?

Attached with these polls were forum questions and we had quite robust backwards and forwards with our residents as they completed this forums. There is full analysis of what was said on those forums as part of your report.

Then a reminder was provided of what comes next, along with thanks to those who had supported in the campaign.

Open for questions

Cllr Yani Johanson: One was specific in regards to who we've heard from. Do we have any ability to look at the people at that older age groups?

Answer: Yes. So when you get that report in the front view pages, heap of demographic tables which tell you that. In terms of older ages, 65 to 79s were 11% of that sample and our 80 years and over were 1%.

Cllr Yani Johanson: Were there any trends that came from that group that was noticeable?

Answer: I'll have a look but we can.

Cllr Yani Johanson: OK, I'm happy to get the information though.

[Action 2.1]

Cllr Yani Johanson: And then the second question was just in terms of the quick polls and the ability to do more, I wondered whether there was an ability to do something, asking people - you focused on the central city - but I wonder if you asked people in the suburbs, you know, what they like about this suburb or what could be improved, whether that would be something we would be able to do.

Answer: We actually already have a bunch of that information as well through our Life in Christchurch surveys, so maybe we look at what we can pull out here first before we go out and ask again.

[Action 2.2]

Cllr Andrei Moore: You had a quick poll about 'believing that we're keeping up with growth' I was keen to see the results from.

....

Answer: That quick poll is a discussion forum, and the summary is in the report that you'll get.

Capital Programme

The capital programme was presented in 6 parts, with questions after the main sections.

- Overview
- Three Waters
- Parks
- Transport
- Other Activities
- Summary

1. Overview:

Presenter: Andrew Robinson, Head of PMO

The overview covered the following topics:

- Introduction
 - Noting that it is a work in progress. The numbers that you see are not proposed and they're not recommended.
 - The work that you'll see today is responding to key documents and strategies etc, and they will continue to converge and align as work continues.
 - The previous presentation was 'unconstrained'. Draft 1.
- Principles for the Capital Programme
- Where did we start on 25 July? This was DRAFT1
- Where have we got to 5 Sept? DRAFT 2
- Definitions and Terminology
- Focus on Major Activity areas – and how the discussion will be focused

Three Waters

Presenter: Gavin Hutchison, Manager Planning & Delivery Three Waters, sitting in for Brent Smith, Head of Three Waters.

The Three Waters Capital Programme was presented including the following topics

- Breakdown by Activity
- Breakdown by Primary Driver
- Key projects creating the peak
- Renewals versus depreciation (x3)
- Comparison of Current LTP vs DRAFT 2
- What had changed from Current to DRAFT 2 (remembering that no decisions have been made)
- Risks
- Deliverability
- Strategic Programmes and Projects – Summary

Open for questions:

Cllr Sam MacDonald: Are we gonna treat the wastewater treatment plant regardless of what happens, sort of as it's worked through, as a separate capital item like sort of like Te Kaha and the like? I thought for some reason that's what we'd agreed.

Answer: That's a plan. Yeah.

Cllr Sam MacDonald: Maybe a question for you, maybe for finance. I'm just understand holistically the depreciation slides you talked about. I'm probably answering as I look at it now, is the planned depreciation higher because of the treatment plant? Or I guess what I was trying to work out is, in my mind, our capital programme, at a very minimum in each department would line up with depreciation charge annually. Does that make sense?

Answer: So the spike there is a treatment plant. We've essentially been given, you know, our ceiling been working to 200,000,000. So it's been more done on priorities as opposed to looking at, you know the pain rating for the areas x hit target.

Cllr Sam MacDonald: Is there a way that we can have the treatment plant separated from? Because I guess that was sort of one of those unfortunate event, but it is quite separate to our BAU Three Waters and so I guess when we're making decisions, it would be quite good to make sure that's not throwing out the averages, so to speak.

Answer: Yeah

CE Dawn Baxendale: We'll take that offline and have a look at it

Action 2.3

Cllr Aaron Keown: So I'll ask the really obviously dumb question. Given that we spend, I mean these plans are for hundreds of millions of billions of dollars of works over years and years, right? ... Why do we stick with the contractor model and not consider doing this in-house? And there might be a really good reason, but I know that there's at least one person sitting at this table that knows a bit about contracting, and so if we were ever going to do it, it would be under his watch... So why would we not consider that when it's forever? It's not like we're only doing it this year or next year or the year after. We are literally doing this forever.

Answer: I don't think I can answer that... I haven't considered it and I don't think there's been any consideration in my time here.

Cllr Aaron Keown: Because we as governors, we must ask the question, is this the best way to spend hundreds of millions of dollars? Do we get the most pipe doing it this way? And there might be equations that prove that, yep, with contractors you're miles better off.

Answer: The programme is quite diverse on what we are delivering... City Care - which is owned by Council - we do provide them a lot of work, but most instances they have to compete against the open market, which I think is a good thing.

Cllr Kelly Barber: Just in terms of renewals, I just want to understand the process. When you're going to renew pipes, do you chuck your camera down every time and check whether it needs to be done? Or are you operating on a sort of a "Well that's been down for 15 years, we know it needs to come up now? How do you work it?

Answer: So we are about to renew our wastewater stormwater by camera. But you know you have an inspection programme and it's through the life of the pipeline or we get a number of times. If that pipe deteriorates faster than normal, it'll be inspected more to be able to bring that information back to and understand remaining life. So ideally in an ideal world we're replacing that pipe two to three years out before it's about to fail. So we never go and replace a wastewater stormwater pipe without having data. We just don't go on theoretical. Waters a bit different. We can't put a camera down, but we've got data on burst and failures of different materials and different locations. That feeds into the system we have that then outputs where we should be targeting our renewals. For example AC pipe or galve is high on the list for renewal because we've got plenty of empirical data to show that's failing.

Cllr Kelly Barber: Are you happy with the amount of data you have, or do you think you could always have more? And is that expensive, you know to add a whole new say team to gather data?

Answer: In the wastewater / stormwater space and to a little extent the water space, we do need more data to make better informed decisions. And we have made requests, but it's not whole teams. A lot of this data is contracted for it to be camera in and these people they will go through and see something, write some automated tools that will take the data and use it for us. So I wouldn't say it's expensive; to me it's part of operating the system and it's risk management.

CE Dawn Baxendale: So Councillor Barber, we are actually doing detailed work in terms of asset management across the authority we're bringing the assessment at the appropriate time. So that will answer a lot of the questions. Gavin's quite right. The important thing is that we continue to actually get our data right so that we're taking an evidence based programme rather than or we think it's that.

Cllr Tyrone Fields: So given the spike with the wastewater around 2027, so some of the chunky projects in there, one of them is the Akaroa Wastewater scheme. How do I say this delicately, can we expect to see a further suppression of that demand as we go through the drafts? Will that spike be flattened out and the project lengthened? Is that a possibility?

Answer: No, the discharge consent. We've gotta have the discharge out of harbour by 2030.

Cllr Tyrone Field: Just a quick follow up. In the things that have changed, key changes, reductions in rephasing. The Koukourarata drinking water scheme, I assume that's just been rephased? I mean, it's basically been pushed out of this LTP cycle by the look of it.

Answer: It has, but we would be looking at obviously means to provide more storage at the marae or, you know, not necessarily do nothing, but in terms of the water supply in general there has been re phased out of the year 10, but that's obviously open for discussion.

Cllr Victoria Henstock: I'm trying to understand what the 9 million in quantity modelling is on your new additions increases in rephasing, on your what's changed slide?

Answer: That's modelling across the city for flooding stormwater so every year we are updating models and improving them. It's also for quality modelling of our discharge consent.

Cllr Victoria Henstock: I'm struggling to understand why this sits in capital and not in opex.

Answer: We capitalise models. What we don't capitalise if when we're looking at using the models for operational understanding, but this is for billing and calibration of the models. They're essentially an asset.

Cllr Victoria Henstock: On that same slide, we're looking at what's changed from current to draft to, there's quite a significant shaving off your pipeline renewals across all your three water. As an expert in this space, I'm just interested to know where your level of comfort is with that. I'm trying to understand how much of this is budgetary pressure and how much of it goes against the grain in terms of your own professional opinion on where we should be with this.

Answer: Yeah, I would prefer more budget in that area... The driver has been together 200million. There might be concerns sometimes around deliverability, but pipelines are the easiest thing for us to deliver. We certainly have, in Canterbury, we very fortunate to have a large pool of good contractors. When you compare us to the likes of Wellington and places like that we are very lucky.

CE Dawn Baxendale: So no officer would sit at that table and not say they wouldn't prefer more. That context has to be set in the overall capital programme when we eventually get that.

Cllr Victoria Henstock: So in terms of productivity and predictability, when we're looking at, you know, the key focuses, we had deliverability, affordability, productivity and predictability. Pipeline renewals ticks all those boxes.

Mayor Phil Mauger: Have you allowed for the fact you're not allowed to build another storm water basin for a year because of ECan's consenting issues? If you allowed the statement savings, I know you're going to have to build it, but there's a gap in the middle of there that we can't actually spend the money because we can't get consent.

Answer: We have. We're also looking at alternative options to get around that.

Mayor Phil Mauger: And *** Ave, that brick barrel there, is that pretty deep? Why is it costing so 23 grand a metre to do it?

Answer: A number of sewers need to be removed to accommodate it. Sorry, I had that estimate checked twice. So we are currently engaged looking at alternatives. We're doing everything we can because I mean I find it quite hard to swallow that number myself.

Mayor Phil Mauger: ...But that if it's a brick barrel and it was probably done 100 years ago, when we didn't have much in the way of diggers and stuff. It can't be very deep? Is it?

Answer: I can't tell.

Mayor Phil Mauger: I'm just looking at how they physically be able to do it. Yeah, that's right. I'm getting into the weeds. Stop doing that. And the last thing is on that page up above me. Avon River, the floodplain management, haven't we got \$40 million from the government from six years ago? Have we spent all that and is that where some of that is coming from?

...

Answer from Andrew Rutledge, Head of Parks: I can answer that. Yeah, it's in our [park's] budget. And no, we haven't spent it all and you'll see later.

Cllr Pauline Cotter: On the rephasing side of that column, so a lot of that will because of the consenting issues with ECan I assume, with some of our detention pools?

Answer: A lot of that is to fit within the envelope. I'd say within the envelope. It's the in terms of stormwater, it's also predominantly the rephasing is to fit within the funding envelope, the 200 million.

Cllr Pauline Cotter: OK. So it's not about, it's not rephasing it because we can't get the consent in place, OK.

Cllr Pauline Cotter: And the other one is the Grassmere Wet Weather Storage Facility and the wastewater renewals, is that to do with the housing development up there?

Answer: Yes.

Cllr Pauline Cotter: So we're front funding that and recouping that back, is that correct?

Answer: I'm unsure what the funding model is, but I know 60 odd percent funded by the government.

Cllr Pauline Cotter: Was government money? How much do we get back?

CE Dawn Baxendale: So we don't get all of it back. I can't recall the figures, deputy mayor, but we can, when we go to the capital programme again, we'll make sure you're aware of.

Action 2.4.

Cllr Pauline Cotter: And it would be from DC's anyway, wouldn't? Well, I think that's probably worth consideration. And these figures, these are removable feast anyway, I assume.

Answer: Yes.

CE Dawn Baxendale: Yes, just to reiterate, this is work in progress. Things will keep moving. And we'll be working with you through that.

Answer: Just on the on the Grassmere one, it's infrastructure acceleration fund. I think it's to the tune of about just under \$30 million, but the financial strategy will take that into account with the borrowing impact. I can come back with the exact number after the break.

Mayor Phil Mauger: You are right in what you say there, but we do run the risk of what ECan are doing with this water take stuff that we could end up losing that money because we're not getting it done quick enough so that we risk that I'm just throwing out there.

Cllr Yani Johanson: The staff took me through Tuam street when we're having a lot of problems with the brick barrel there and I just really appreciate actually going and seeing first hand and I do think you know if there's an opportunity for us to see this magnitude of those brick barrels, it's quite fascinating and can explain why it takes so long and cost so much, but the question I really wanted to just understand at a high level because I'm deeply concerned about some of these changes. And I just want to praise staff for the, I really like this simple key changes, but it would just be helpful to know what's being rephased, what's being removed. I don't know if we could just get.

CE Dawn Baxendale: So we will get to that point, but not now. We're still set at programme level.

Cllr Yani Johanson: So at the high level, I guess what I'm really keen to understand is in terms of water quality, urban water quality, how we're measuring that. And I was quite concerned to hear that we may be going backwards.

Question

Cllr Yani Johanson: And then the only other question. Was, as we've discussed with the vacuum sewer system, I'm very concerned about the pressure sewer systems renewals being changed, but I would like to understand more about how that system's working and what the long term impacts are, thanks.

Question

Parks, Heritage and Foreshore

Presenter: Andrew Rutledge, Head of Parks

The Parks, Heritage and Foreshore Capital Programme was presented including the following topics

- Total Capital programme including OARC
- Renewals versus depreciation
- Breakdown by Primary Driver (excl OARC)
- Comparison of Current LTP vs DRAFT 2 (excl OARC)
- Heritage – Primary Driver
- OARC – Current v Draft 2
- What has changed from Current to DRAFT 2
- Risks
- Deliverability
- Strategic Programmes and Projects – Summary

Open for questions:

Cllr Tim Scandrett: With the provincial chamber, it's a huge chunk of money and I'm just thinking as a Council, we need to give clear direction to staff about what we should be looking at doing with that building. Because I'll make it clear, I don't believe we should at this stage be throwing that much money at it when we've got so much pressure on our sports fields and our clubs expansion and more people playing sport and the different face of sport, plus everything else that's happening. And as it's now opposite to Te Pae, there must be opportunity for private companies because if you look at that bit of green space, that's between the provincial chamber and the river, that would be, I would imagine, an amazing spot to have a commercial bar or restaurant or something. So I think there must be some different ways to look at this. Look at what Box 112's

done with regards to the other buildings, so there must be some other ways to look at it. But our staff, I think, need clear direction from us and I'd really like the Council to discuss this and make a decision on it, because I cannot support putting \$43.6 million when we've got so many other social pressures on our green spaces and our staff just. Putting it out there, thank you very much Andrew for the information?

Cllr Yani Johanson: I'm just kind of a little bit concerned that some of these projects... when do you want to have the feedback now or?

Answer: I guess it depends on what the concerns are well, I mean. we're still at a very, very high level.

Cllr Yani Johanson: Right now, it seems to me a number of these projects actually would be ideal for sort of partnership, philanthropic funding type opportunities. So I think of Takapūneke, which is a National Historic reserve and a site of significance. So I'm not sure why we would be funding it ahead of doing a partnership with central government over its status. But also you know if you talk to Rata that would fit in very nicely with their new priorities. So let's hit them up for some funding. The stadium one I'm really concerned about in terms of this should be coming out of the stadium budget. Why would it 12.7 million? When are we going to be told about that, briefed on that? The options? Who's paying for it, etcetera,?

Answer: So essentially what you are looking at in terms of numbers of what it costs, not necessarily how we fund it. And for example, in the Ōtākaro Avon River Corridor Programme, 53 million of that is funded by the Crown, .. of which there's still 40 million remaining. And you've raised this question before, Councillor and it's a really valid one. We still need to know what something's going to cost before we can have conversations with people about how they can support funding it. We can't just go blind into Rata or anyone and say, "yeah, will you give us money towards something?". We actually have to go in with a plan. And so we need to know what it's going to cost and that's what these numbers represent.

Cllr Yani Johanson: In terms of like Takapūneke, I think we need to kind of understand where it's at in terms of ... becoming a reserve of national significance, or whatever the language is, and we should definitely be like... Government, have put massive amounts of money into the Waitangi grounds, and this is equally as significant in terms of New Zealand, and it would be really good to see them actually contributing. And I do worry the longer we leave approaching them around the co-funding, the less likely they may be in saying, "Well, we weren't involved. It doesn't meet our criterias or whatever. Therefore we won't fund it." So I hear what you're saying about getting the exact costs. But I'm also mindful of what's happening with Te Kaha, where our neighbouring authorities said well, "you didn't involve us at the start, therefore we don't feel, you know, that we should contribute." So we have to get that balance.

Cllr Yani Johanson: I think would be quite good to get a sense of the renewal programme for those small playgrounds and that's like the minor thing, but a thing that people actually make the most submissions on, and I know we talked about doing it in a different way, so I'm just not quite clear on that new process:

Answer: So last year was the first time we went around with all of the renewal programmes, particularly in Community Parks and all the boards and gave them three years of information. We'll be repeating that process year on year up to Christmas each year, always looking one year ahead so that we're not stopping projects that are already in flight. So that that process will repeat year on year. All the boards get to see all the renewal programmes in our space and they can help prioritise, you know when you've got 30 things to do that are all the same, but we can only afford 20, that's the process.

Mayor Phil Mauger: Have you got any idea when the report for the Estuary is gonna land on someone's desk. There's a report being done on the estuary edge which has taken a year so far. The next thing will be that - I assume - you get it.

Answer: So that that has been a project that unfortunately has been impacted by the release of government policies. So it's had to be redesigned twice, but we're very close now.

Cllr Mark Peters: I know he'd [Cllr Moore] be interested to get up to speed on the sports field network implementation and how that impacts upon the current unplayable condition of number of sports fields. And is that including sort of upgrading of drainage to help with that?

Answer: Oh, it's a combination of things. I'm sorry, I don't recall if you're at the presentation the week or so ago. It's focusing, it's focusing on providing better quality overall. With a very realistic take on you cannot meet everyone's expectations all the time in terms of weather and it's not appropriate to fund it that way either. But it also acknowledging that there's a lot of changing trends with how people recreate in formal sport as well as passive recreation, so the three goals are targeted to meet those demands, and we've been working very, very closely with the sporting fraternity, the regional sports organisations and Sport Canterbury to make sure that it's sound without being ridiculous.

Cllr Victoria Henstock: Just on the 12 changes, the key changes to Te Kaha turf farm where you've got 12.7, and you gave us 2 examples. You said you got a meeting with VO later this week, what are the cost implications of the two options? Or is that just a holding sum? Or can we expect to see some change there?

Answer: It is a holding sum. It's a number that was presented in the concept report that represents an event being held, turf being destroyed and replaced in a one week turn around so the next event can occur if you're flipping from a non sporting event to a sporting event. It's seen as the worst case scenario. There's still a lot of unknowns.

Cllr Victoria Henstock: What's the best case scenario look like?

Answer: Less than that... I have to be honest. There's no other stadium in the world like this one. There's a lot of risks around the turf that are unknown and we would not be prudent to be ready to be able to manage it.

Cllr Aaron Keown: Just to be clear, is that 12.7 for having a back up pitch ready?

Answer: Yes.

Cllr Aaron Keown: So then would that not be covered by insurance for each event?

Answer: No, because you could have an event - a one day event - and you would have to replace proportion of that turf. It's not an insurable thing when you know... It's about backing up a concert event with a sporting event, you know, three days later. When you drive forklifts and trucks on turf, you destroy the turf. That's just the reality. It's effectively an operating model. We just don't know how, if, and how frequently that may occur, So if we've got nothing on budget, how do we respond?

Cllr Aaron Keown: So the best case scenario is potentially 0 that after a couple of years of operation....

Answer: Yeah, highly unlikely. If you look at every stadium around the world, but yeah.

Cllr Andrei Moore: Canterbury Provincial chambers, if I recall correctly, she was 20 million and now this is saying 40.

Answer: There's 20 million currently on budget, the 40 million is a distribution of set of a few million out in latter years, sort of from Year 5 onwards, to be able to activate something in the future.

Cllr Andrei Moore: So I was under the impression pressure it was just a \$20 million capped contribution
Answer: That's still in there.

Cllr Andrei Moore: So it was always the plan for us to be putting in more?

Answer: No, that's what we do when we look at long term plans and 1 plan runs out. And then there's another three years at the back end. So there's essentially 20 million in the current plan of which some funding Council made a decision to bring some funding forward last year into this year to start some initial work on the sort of clock tower buildings. That's only one small portion of it. What we've put in the draft is if there's a desire to invest more money in the future, it's showing up there in the draft.

Cllr Andrei Moore: If there's the desire.

CE Dawn Baxendale: So that's about the issue of choices as we move forward.

Answer: Yeah, that's what lifts it to the 40.

(Note: no outstanding questions or actions were identified in this part of the session)

Transport

Presenter: Lynette Ellis, Head of Transport and Waste Management

The Transport Capital Programme was presented including the following topics

- Breakdown by Access, Environment, Safety Pillars
- Breakdown by Primary Driver
- Key projects creating pressure on the plan
- Comparison of Current LTP vs DRAFT 2
- Renewals versus depreciation
- What has changed from Current to Draft 2
- Risks
- Deliverability
- Strategic Programmes and Projects – Summary

Open for questions:

Cllr Sam MacDonald: The lava diagram at the beginning – the black and white one - I'd love to see if we can put funding levels, in each of those what is externally funded.

Answer: Yeah, we can see if we can do something like that.

Cllr Sam MacDonald: I think that would help drive a bit of that decision making around what we can do and this might be pushing it but if we have what is externally funded and then even something around what could be if we were to invest more in that in that capital space.

Action 2.5

Cllr Victoria Henstock: I know you talked about building in agility to adjust to changing needs of the programme. How realistic is that, given the timelines that are imposed on us with funding from Waka Kotahi, Central government and in the same vein, then you talked about the PT futures funding with us to deliver that programme within the six years. And is there any room to move with having those conversations with their external funder, and is there anything to stop us from doing that now... Two questions in one.

Answer: So the first one about how realistic is the ability to being nimble or agile around the programme. Part of that goes back to the conversation about being able to respond to events as well. If the programme is well structured and we can have clear conversations about how things need to shift, I believe it's realistic that we can set up something that can respond to changing events better than we have previously. So that may be changing government initiatives and which

we've always had to do because we've had to respond to the GPS changes. But it's about being able to protect and retain the BAU work that we need to do so we can have a better discussion with you around that nimbleness and not discombobulate everything in and make it all more confused.

Cllr Victoria Henstock: I'm struggling to reconcile that because we often hear that we've got time pressures with our funding. I applaud that approach. I'll be interested to see how it's going to work, but in actuality we are constantly hearing we have to spend Crown money first and that that upsets our deliverability. I'm having trouble reconciling that.

Answer: So with regard to spending Crown funding first, there is a focus on it right at the present time because of the large amount of CERF funding that we have, that we only have 12 months to spend. So there is a focus on it, but we have a very big BAU programme behind that that is keeping going. So it's also about us being able to articulate to you and the communities out there how we're doing both. I think that's the crux of that one. The second one, sorry Councillor?

Cllr Victoria Henstock: It was about is there anything stopping us from engaging with central government now around the timelines for that funding for PT futures because it's really causing a bit of a spike in our programme.

Answer: We're currently in the process of engaging with Waka Kotahi who are writing the cabinet paper for the at the moment. So there's nothing stopping us. In fact, we are doing it. But I'm just being clear that we don't have the conditions on it at the moment.

Cllr Mark Peters: I'm just wondering how confident you are about renewals of kerb and channel, you know looking around parts of town, we've got lots of deep dish kerb and channel, which is long overdue for some TLC, is that kind of built into this programme so that we can start catching up on some of that?

Answer: My understanding is it is, yes, the team is talking about it, but like I said just before, there's a lot. I think there's a lot more discussion for us to have on the detail of what each of those programmes look like and how we do it and the trade-offs that we take on each of them. Because the more we spend on taking out deep dish kerb and channel, the less we can spend somewhere else. So that's that balance.

Cllr Mark Peters: And then I guess with that as well sort of the carriageway sealing resurfacing renewals, is there sort of much built in there and the thoughts of actually rebuilding roads that are severely compromised and not able to be patched anymore?

Answer: We've talked about that. In fact, I talked about that with the team just this morning and we've got more work to do to understand the rehab programme and the rebuild programme like that. But there's quite a lot of extra money in the programme, so we're going to be able to make a difference and that number, that top line number on that page, does take into account significant pre seal repairs required. But like everything they have to work with assumptions.

Cllr Kelly Barber: Just wanted to ask you about the specific reductions in rephasing of the MCR, the Ōtākaro Avon River route. When is that likely to be rephased too?

Answer: Well, at the present time, everything on that red side is outside of the 10 years, so that's the challenge we've got.

Cllr Celeste Donovan: So my question was the same as Kelly is around the Ōtākaro Avon MCR which we put, we put an amendment forward last annual plan to keep that in the current sort of phasing just confused as to why that's now being deferred?

Answer: It hasn't been deferred. You've asked us to go and plan the programme. The focus was on renewals and at the moment we haven't got the head room to put everything in the budget, so we're going to have to have some tough talks about what do we put in and what do we put out that this is the high level picture right now. And like Councillor Henstock mentioned, putting the PT

Futures money in is causing us real challenges. There's other ways to manage it, but we need to talk that through. But at the high level this is where we're sitting right now.

Cllr Celeste Donovan: I'd flag that one for concern for pushing out given the priority of delivering the MCRs.

Cllr Jake McLellan: I just wondered whether you had any commentary around the different subsidy levels between these different types of activities. I'm assuming that renewals has a lower - but I could be wrong - subsidy attraction than what, say, the cycleways.

Answer: No, not really. I'd have to go away to get the details but in essence, NZTA subsidy is 51% of eligible items.

Cllr Jake McLellan: And that's across the board largely, except for those special projects?

Answer: And as you've seen from the recent draft GPS that we're due to comment on, there's a focus on looking after what we've got. So there's a balance of again, and all of this.

Cllr Jake McLellan: There's an alignment there that's justifiable.

Answer: But is the balance and the requirements what you want?

Cllr Jake McLellan: And obviously we'll be able to thrash this out over the next 12 months.

Cllr Pauline Cotter: Just on the final slide, your strategic programmes, I think supporting Sam's idea it would be really good to have the subsidy figure next to each of those figures and at the risk of being thick, where's the cycleway programme in this? Assume CERF isn't in there...

Answer: Yeah, but that's because it's being reduced and rephased. We haven't managed to get it in.

Cllr Pauline Cotter: So you're saying the rest of the cycleways will be completed?

Answer: So the only ones that are still in are the shovel ready ones.

Cllr Pauline Cotter: OK, so they're in, they're in the shovel ready. If you go to the final slide, strategic programmes, you've got shovel ready. There's MCRs that aren't completed. CERF's not in there because it will be completed by the LTP.

Answer: Yes.

Cllr Pauline Cotter: So if we could have the breakdown of the subsidies and these numbers, that would be helpful too. Is that possible?

Answer: I think what we'll if it's alright with you, Councillor, and through the chair, what we should do is go away and figure out how we can tell you that subsidy story because it is a funding assumption, not a guarantee, but so it's a funding assumption that we make and the finance team make on how much it's going to cost us to do this programme. So there's a balance between funding a programme and being able to deliver a programme.

Cllr Pauline Cotter: Yes, I know. But then we're looking at our expenditure and some quite a considerable amount of this is subsidised, I mean around 50%, but some of them are more. That's what I want to know.

Action 2.5

Cllr Andrei Moore :Footpath renewals programme fantastic, as I understand it, the last budget had the \$0.00 budget for new footpaths, which isn't sustainable when you're building out and looking at options to have a budget for new footpaths in future as we build out.

Answer: I believe we are, yes, we're looking at it at the moment because, but it's not a very big programme. But to have something, yeah.

Cllr Aaron Keown: Just on the PT futures, the 137 million like you say it's quite a big number compared to the roads. It would be really good to get a picture of where public transport has been and back further than pre-quake, so we can kind of get a history of Christchurch and see where it was, where it's at and where it's going. So then as we spend the money, we can measure how good the spend is and kind of the same with the cycle programme. It would be good to have a clearer

picture. Like we keep hearing, we're getting growth on numbers in here, which is great. So let's see that on a graph to see what that looks like. Just checking that it's exceeding population because I put out a post the other day about an empty bus and got a lot of comments. It's a clashpoint and the and when you have numbers of 137million I don't think people want to see anything empty.

Cllr Andrei Moore: I'd like to formally invite Council to our full bus.

Answer: So can I just clarify, Councillor? You'd like reporting back on where we've been, where we want to go and what we're hoping to achieve with the PT futures programme, which is largely the business case that we're going through right at the moment?

Cllr Aaron Keown: Yeah, yeah, yeah. And to see, I mean in the last 10 years, I think the PT spend has more than doubled. And so it's gone up a lot. So have passengers more than doubled, remained the same, tripled, halved? Just some of those sort of things. Because sometimes when you throw money at something, it doesn't always grow...

Action 2.6

CE Dawn Baxendale: And you're absolutely right in terms of your question, Councillor, I think the other thing to remind you of is the presentation that in terms of the briefing on the long term transport plan and the picture that was put up 60 years ago, comparison to Auckland of then sixty years ago, the population size was the same as we are, and then the picture of the roads as they currently stand as well so the contact isn't just the 10 or 15 year position, but what's the very long term plan as well.

Cllr Aaron Keown: Yeah, absolutely. But we could spend, I mean this plan's to spend billions on public transport, but if no one's going to use it, it might not necessarily be the best spend.

CE Dawn Baxendale: And that will be the debate.

Cllr Jake McLellan: Off the back of my previous question around the subsidy level, I was thinking before that it was a trade off, really between a lot of government funded projects versus rate heavy projects, but it's not really that, but would you say it's fair to say that what's proposed here is really a trade off between the cycleway programme and greater renewals?

Answer: It's a balance between trying to achieve those environmental outcomes that we've put in the environment programme part colour that we've got in, and looking after what we've got. So yes, it is a bit of a trade off at the moment.

Cllr Jake McLellan: And is it dollar for dollar roughly consistent, like for example, if we were to dial down the renewals, take 100 off, do you get the cycleway programme back?

Answer: I can't tell you that off the top of my head.

Question

Cllr Tyrone Fields: I was walking down the road the other day and I noticed that the road didn't have any cars on it driving down it. And I'm wondering if we have any stats on the number of roads that we have and how often they don't have any cars going down them. And a second part I was also observing that most of the cars that I biked past were only 25% full, so I'm just wondering if we have any kind of numbers on that to justify?

CE Dawn Baxendale: While I appreciate the humour and the political debates, can we focus?

Cllr Yani Johanson: So I thought some of the cycle projects we got about 80% subsidy. So again getting an understanding of the subsidy?

CE Dawn Baxendale: So we've covered off the subsidy, we will provide that information.

Action 2.5

Cllr Yani Johanson: There's two things that stick out for me on here. One is but like to Aaron's point, like the government have changed the PT funding model. I think there's been a whole bunch of

government changes to public transport. So I just wonder if we can have like a bit of a visioning exercise to kind of think about what we do go going forward and around, you know ownership of bus companies, who's doing bus routes, who's doing bus infrastructure, because it feels very much like we're still operating as in the old environment rather than thinking about what's possible going forward. And you know even like the services like MyWay which ECan - I don't know if they've approached government for funding - but I guess I'm just concerned that the future PT may change quite considerably with the changes that central government have made, yet we're still you know going in the old fashioned way of providing corridors for fixed services, so I don't know if there's a space for us to actually think about the future of public transport, but I'm concerned about the quantum that's being spent.

Mayor Phil Mauger: This is about the long term plan budget, not so much the future of transport.

Cllr Yani Johanson: Like our future stuff was done before the government changed the rules around public transport. So if we, maybe we want to buy a bus company back, you know, maybe we want ECan to do it.

CE Dawn Baxendale: Councillor Johansson, if you recall the joint briefing that we had with ECan and there is going to be a briefing together with ECan around the whole issue.

Cllr Yani Johanson: So can that align to the budget? Because I guess I'm concerned that there's another process with the PT futures ahead of having that understanding of what we may be able to do different and get better outcomes.

CE Dawn Baxendale: I'm sure the timing will work nicely because we're working up our LTP, which take us all the way to June of next year.

Cllr Yani Johanson: And then just the other question is and I see that you've deferred a lot of the transport plan for the central city. Are we ever going to review the accessible city plan in terms of what we thought it would do, how it's functioned, what we might change? I'm just mindful like originally we were told that you know, cars would go around the four avenues that would be kind of what we would try and do, but there's obviously been a number of different things that happened in the intervening time. But it does seem to me that we've never reviewed the blueprint in terms of accessibility plan. So I just wondered if there was any work around understanding that.

Answer: I'll have to come back on that one, sorry Councillor.

Question

Cllr Sam MacDonald: It was legitimately on the back of Jake's one, just in terms of the renewals, can we get like a lot of what that looks like as well because as you mentioned, it's not just the road corridor.

Answer: Yes. Look, I do think with renewals in particularly with our transport renewals, there's so many different assets and asset types and there's so many different projects that contribute to parks or others of it. We are looking at that at the moment in fact, the team is sitting here, they're taking notes so, but it is very much about, how do we have that future discussion and provide clarity of what it means, not just renewals. There's lots and lots of stuff within that.

Cllr Sam MacDonald: That'd be good. Particularly when we go into that public conversation about it, just so we're not jumping to, like roading corridors versus cycle ways for example.

Answer: To understand why, we've put a focus on that too

Action 2.5

Other Activity Areas

Presenter: Paul Dadson, Senior Capital Programme Advisor

This part of the presentation covered off other activity areas with a Capital Programme. This included the following topics

- Breakdown by Other Groups of Activities
- Breakdown by Primary Driver
- Comparison of Current LTP vs DRAFT 2
- Key changes - What has changed from Current to Draft 2
- Risks
- Deliverability
- Strategic Programmes and Projects – Summary

Open for questions:

Cllr Sam MacDonald: When we set annual plans or LTP's, will we be in a position to come February or June next year - I'm thinking about the South Library for example - to have a sort of best idea of that quantum, because I know we got some numbers the other day, which is good, you know, it's more realistic. I guess what I'm trying to say is, I would hate for us to set a budget and then sort of six months later kick ourselves because we've undercooked it. So is there a programme of work happening around accuracy or being conservative or over conservative and our estimates that go into these budgets?

Answer: There is, I mean, particularly all those larger programmes of work, there's significant amount of work goes in to try and understand what that cost and quantum will be and where that will fall. And so that is part of that discussion and those projects, particularly, there's briefings on both OPP and South Library coming up to Council. So that's where those will evolve over time. So once we get more information and understand what it is and how we're going to deliver some of those projects, yes, the budgets are likely to change on those as we understand more and what it will cost?

Cllr Sam MacDonald: So we'll be sort of conservative, or I guess reverse conservative if that makes sense. We'll over quantify so that we don't have issue?

Answer: We will try to be as accurate as we can at each point in time of the costs that we think will incur for those projects.

Cllr Pauline Cotter: The public realm, the performing arts, where's that? Where exactly is the money going to be spent?

Answer: So that's that whole area around, that's almost that whole block around the whole performing arts precinct. So it's that whole performing arts precinct, so it's around the theatre itself, plus the Isaac Theatre Royal and that whole block, the piano, it's about trying to link that whole area together.

Cllr Pauline Cotter: So is it roading and footpaths infrastructure?

Answer: Probably more footpaths, alleyways and connecting between the buildings and that whole block. So, because potentially the parking could be at the Armagh Street, so it might be about having access. So it's around that whole sort of area, but not necessarily footpaths and roads. No, that's probably more of a transport space.

Cllr Tim Scandrett: Seems issues with regards to the South Library, what we could do is hang all the artwork at the South Library and save \$8 million there. So just saying, you know thinking outside the box.

Cllr Sam MacDonald: Sorry if I wasn't clear. What I was meaning was that a principal approach to the Capital Programme, making sure that realistic budget so that we don't kick ourselves in the foot publicly because we get criticised for that quite a bit, so it's not about the South library.

Summary Position to 5 September – Draft 2

Presenter: Andrew Robinson, Head of PMO

This part of the presentation wrapped up the presentation and covered off key points.

- More work to be done
- Challenges and pressure lie in years 1-4
- Today has been about prioritisation / the programme in the respective activity areas; across areas will happen soon
- More information / tools to come to get visibility

This included the following topics

- Breakdown by Group of Activities
- Summary Position
- Further work to develop

Briefing concludes